



**NAMIBIA UNIVERSITY  
OF SCIENCE AND TECHNOLOGY**

**FACULTY OF MANAGEMENT SCIENCES**

**DEPARTMENT OF MARKETING AND LOGISTICS**

<b>2<sup>ND</sup> OPPORTUNITY EXAMINATION PAPER</b>	
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<b>QUALIFICATION: BACHELOR OF SPORT MANAGEMENT</b>	
<b>QUALIFICATION CODE: 07BOSM</b>	<b>LEVEL: 7</b>
<b>COURSE CODE: PEM621S</b>	<b>COURSE NAME: PROJECTS AND EVENTS MANAGEMENT</b>
<b>SESSION: JANUARY 2019</b>	<b>PAPER: THEORY</b>
<b>DURATION: 3 HOURS</b>	<b>MARKS: 100</b>
<b>INSTRUCTIONS</b>	
<ol style="list-style-type: none"><li>1. Answer all questions.</li><li>2. Read all the questions carefully before answering.</li><li>3. Marks for each question are indicated at the end of each question.</li><li>4. This paper consist of three (3) sections, namely section A, B &amp; C.</li><li>5. Please ensure that your writing is legible, neat and presentable.</li><li>6. For section A and B, use the table below to indicate the correct answer, detach it and insert it in the exam book. Write your name and student number.</li></ol>	

**THIS QUESTION PAPER CONSISTS OF \_4\_ PAGES (Including this front page)**

**Section A: Multiple Choice Questions (6 x 2 = 12)**

**Question 1**

**Use the answer sheet on page 4, detach it and insert it into the exam book.**

1. The Volunteer Management Cycle
  - a) Policies and Procedures
  - b) Recruitment and Selection
  - c) Training and induction
  - d) None of the above
  - e) A, B & C
  
2. The PMBOK Five Process Groups comprises of
  - a) Initiating, Planning, Executing, Monitoring & Controlling, Closing
  - b) Instigating, Planning, Evaluation, Monitoring & Controlling, Closing
  - c) Initiating, Plugging, Executing, Monitoring & Controlling, Closing
  - d) Initiating, Planning, Executing, Monopolize & Consolidating, Closing
  - e) All of the above
  
3. Factors that motivate people to volunteer including:
  - a) Accidental
  - b) They want to learn new skills.
  - c) They have no vision
  - d) None of the above
  - e) All of the above
  
4. Predictive Life Cycle Models includes
  - a). **Incremental build model**: Provides for regressive development of operational software
  - b). **Waterfall model**: Has well-defined, linear stages of systems development and support.
  - c). **Prototyping model**: Used for developing prototypes to clarify user requirements.
  - d). B & C
  - e). A, B & C
  
5. In volunteerism there are Social Motivators such as
  - a) Achievement
  - b) Affiliation
  - c) Influence
  - d) All of the above
  - e) None of the above
  
6. Praise is important for volunteers who
  - a). Are well trained
  - b). Are well dressed
  - c). Have a good sense of humour
  - d). Enjoy recognition for their talents and accomplishments
  - e). Hate being thanked

**Section B: True and False Questions (6 x 2 = 12)**

**Question 2**

Use the answer sheet on page 4, detach it and insert it into the exam book.

1. **Resource planning** – determining what type of physical resources and in what quantities of each should be used. *This must be closely coordinated with the cost estimating.*
2. The best practices for supervisors is to negotiate a solid set of working agreements for implementing member assignment
3. Volunteer training discourages volunteers to develop relationships
4. One of the most important, but difficult aspects of project management is the *defining of the scope of a project.*
5. SWOT analysis is a popular piece of equipment (two inches long) used in strategic planning.
6. **Affiliation** is an important factor for volunteers who Like practical, tangible projects

**Section C  
Questions 3.**

- 3.1 Name and discuss only the first four of the (9) knowledge areas of project management  
(5 marks each =20 marks)
- 3.2 What is Primary Stakeholder (5 marks) and what are the different examples (mention 10)??  
(5 + 10 =15 marks)
- 3.3 Define Work Breakdown Structure (WBS) under Project Scope Management (4 marks)
- 3.4 Define and discuss what a Project Charter entails (3 + 7 = 10 marks)
- 3.5 What is Project Selection (3 marks) and what does it entails (8marks) (12 marks)
- 3.6 What is Project Management? (4 marks)
- 3.7 Explain and discuss what program management is (7 marks)
- 3.8 What is the project management challenge? (4 marks)

**Good Luck!**

**Section A Multiple Choice Questions**

#	A	B	C	D	E
1.					
2.					
3.					
4.					
5.					
6.					

(6 x 2 = 12)

**Section B True or False Questions**

	TRUE	FALSE
1.		
2.		
3.		
4.		
5.		
6.		

(6 x 2 = 12)